



Victoria Plc is a successful and well established international manufacturer and distributor of carpets and floorcoverings to the mid to high end markets in the UK, Australia, Ireland and Canada

Delivering high quality, design-led products, whether manufactured internally in modern vertically integrated facilities in both the UK and Australia or outsourced using "best of class" products of differentiation to exploit the Victoria "brand", we seek a market leading position in the areas in which we operate.



COLIN CAMPBELL
BROADLOOM ■ AREA RUGS ■ FURNITURE



Our companies

| | |
|------------------|---|
| UK | Victoria Carpets Limited Westwood Yarns Limited |
| Australia | The Victoria Carpet Co. Pty Ltd |
| Ireland | Munster Carpets Limited Navan Carpets |
| Canada | Colin Campbell & Sons Ltd <i>(Associate company 50% owned)</i> |



Nikki Beckett

Peter Jensen

Nikki Beckett
Non-executive Chairman
Appointed to the Board in October 2007 and subsequently appointed Chairman in January 2010.

Peter Jensen
Senior Independent Non-executive Director
Appointed to the Board in September 2010.

Alan Bullock
Group Managing Director
Appointed to the Board of Victoria PLC in September 1996 as Group Managing Director.

Ian Davies
Group Finance Director
Appointed to the Board of Victoria PLC in March 2007.

Barry Poynter
Executive Director
Appointed to the Board in August 2006.

Terry Danks
Company Secretary
Appointed as Company Secretary to Victoria PLC in 1993.



Alan Bullock

Ian Davies



Barry Poynter

Terry Danks

Listed on London Stock Exchange: **VCP** with 6.94 million shares in issue.

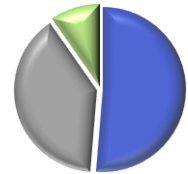
Key Financials 2010

| | |
|-------------------------------|--------|
| Group Revenue | £63.0m |
| Profit before tax | £1.1m |
| Earnings per share | 9.04p |
| Net borrowings | £7.1m |
| Total Dividend paid per share | 8.0p |

- Key Products:**
- Tufted Carpets
 - Woven Carpets
 - Carpet tiles
 - Rugs (Canada)

Turnover FY2010 by Division:

| | |
|-----------|--------|
| Australia | £36.7m |
| UK | £23.0m |
| Ireland | £3.3m |



■ Australia ■ UK ■ Ireland

Time Line

- 1895** Victoria Carpets is founded in Victoria Street, Kirkcaldy, Scotland
- 1954** First overseas manufacturing plant established in Dandenong, a suburb of Melbourne Australia.
- 1963** Victoria shares are first quoted on the London Stock Exchange.
- 1989** Victoria acquires Westwood Yarns in Yorkshire.
- 1995** Victoria acquires Castlemaine Spinning, a dry woollen mill in Australia, as part of its plan to own its own supply chain.
- 2002** Victoria buys the Irish contract Wilton specialist Munster Carpets.
- 2003** Victoria acquires Navan Carpets, the leading brand of residential and contract carpeting in Ireland.
- 2008** Victoria expands sales into the contract carpet market in the UK. Three year exclusive distribution agreement signed with Mannington Mills Inc., to market tiles in the UK, Republic of Ireland and France.
- 2009** Victoria Carpets UK secured new six-year distribution agreement with Greendale Buying Group and extended service contract to warehouse, cut and distribute carpets for the John Lewis Partnership.
- 2010** Three year agreement signed with Independent Inspections Ltd to supply carpet to the insurance replacement market.

Victoria Carpets Australia attained ISO 14001 Environmental Certification